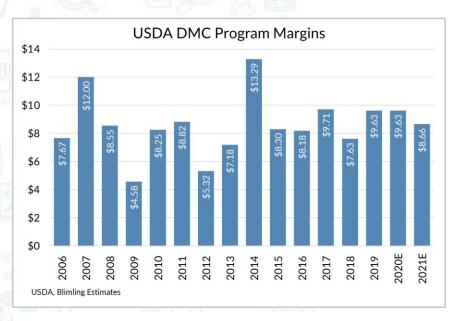
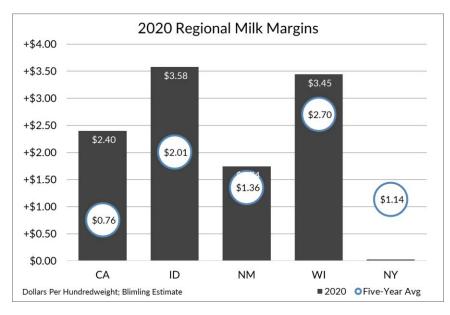


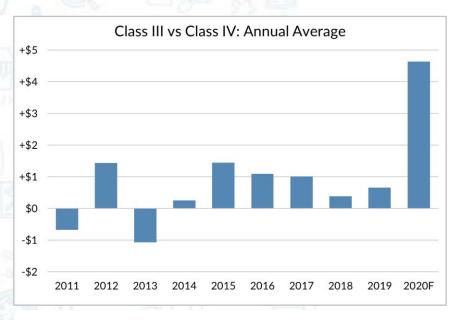
farm finance: it depends

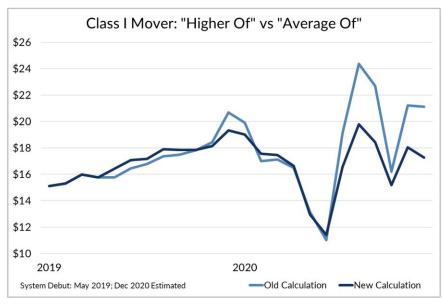




- Overall margins seem reasonable for 2020 (especially with CFAP \$\$\$)
- But: wide spreads, de-pooling and different milk utilization rates dramatically skew performance across regions
- Still: we expect 2021 milk production to grow by 1.7%.

class iii/class iv spread "issues" persist

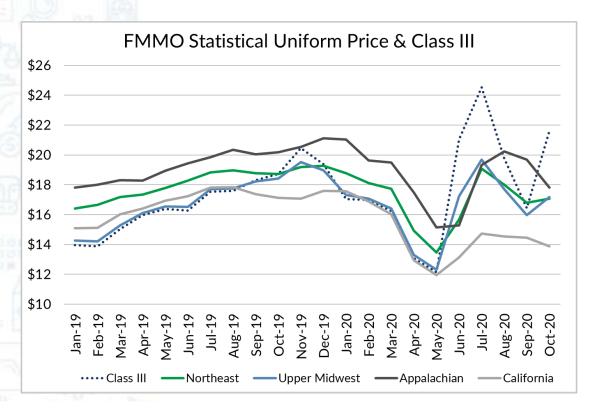




- Class III/Class IV spread remains wide
- Because we now use "average of +74" instead of "higher of" to calculate Class I price, producer results uneven by region

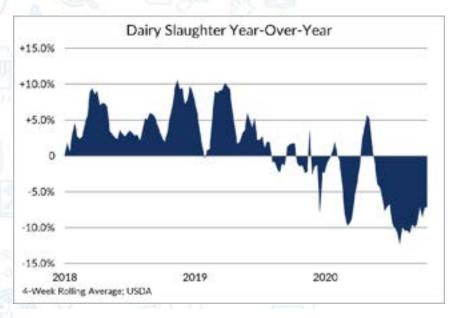


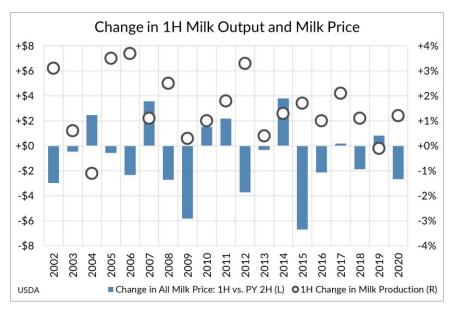
regional fmmo price disparity



 With wide Class III/Class IV spread, Federal Order minimums vary widely by region

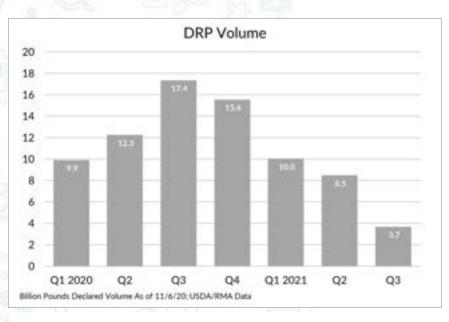
history says more milk = less money

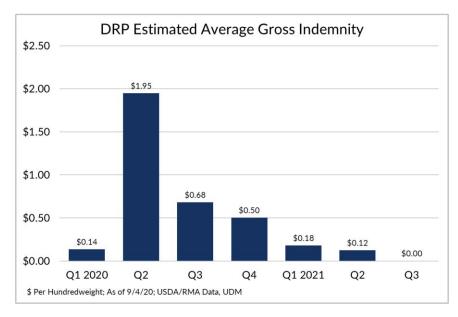




- Dairy cow slaughter is running consistently behind the year-prior pace
- In years with first half milk output up by more than 2% (our expectation for 2021), All Milk price drops by about \$2 per hundredweight versus second-half year-prior

drp: popular risk management tool

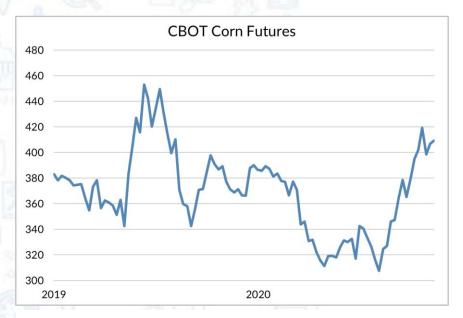


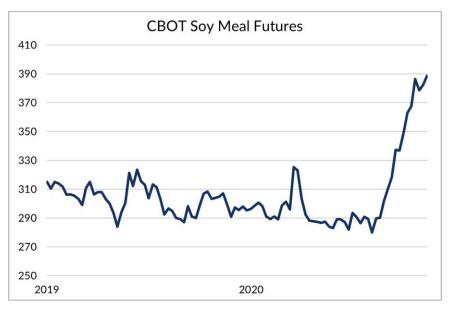


- Dairy Revenue Protection program covered about 25% of US milk in 2020, with significant payouts for Q2 and some for Q3 and likely Q4
- Volatility is pushing up premium costs for 2021.



feed costs rising

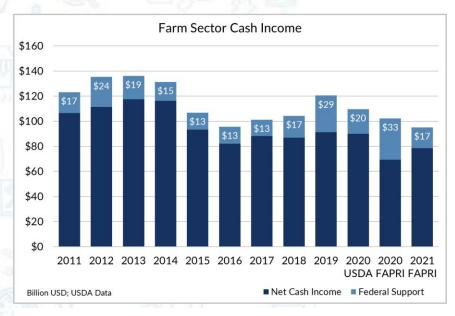


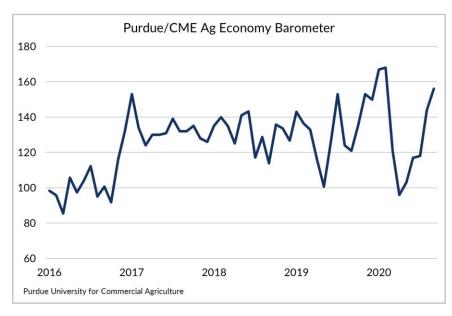


- Corn and soybeans are trading at multi-month highs on a smaller-thanonce-anticipated crop and good export demand
- Dry conditions in many areas of the US



ag sector optimistic





- This year was supposed to be about renewed traded and fewer government payments... turns out that has not been the case
- Majority of farmers still see good/better times ahead -- 23% of farmers expect higher land prices in 12 months, most since survey began (2016).



everything is just fine...really





inflation: slow overall, food high



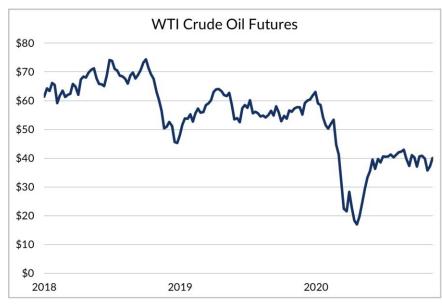


- With gasoline prices low, overall consumer price inflation has been modest
- But: food prices are up about 4% year-over-year



inflation monitor

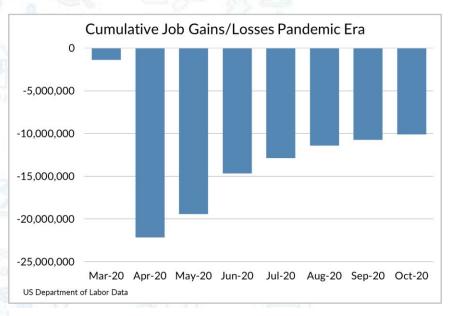


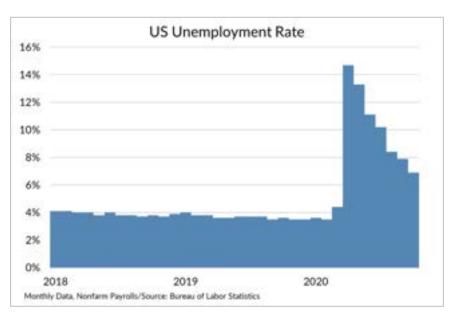


- USDX is near two-year lows
- Fed seems to be okay with a little inflation
- Seems to be some speculative money flowing into commodities



employment situation: better

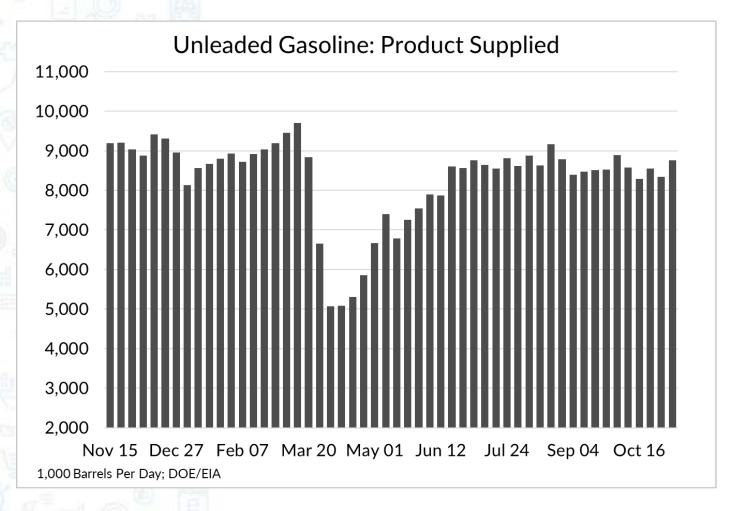




- September *Employment Situation* report showed payrolls expanding by 638,000, above expectations
- We've now regained about 45% of the jobs lost in March and April
- Unemployment rate drops to 6.9%



key indicator: gasoline demand





key indicator: retail sales

US Retail Sales: Annual Change YTD Sep 2020

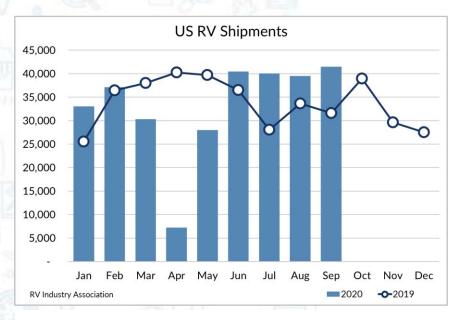


-40% -30% -20% -10% 0% +10% +20% +30%

US Census Bureau



sleeping in the new rv

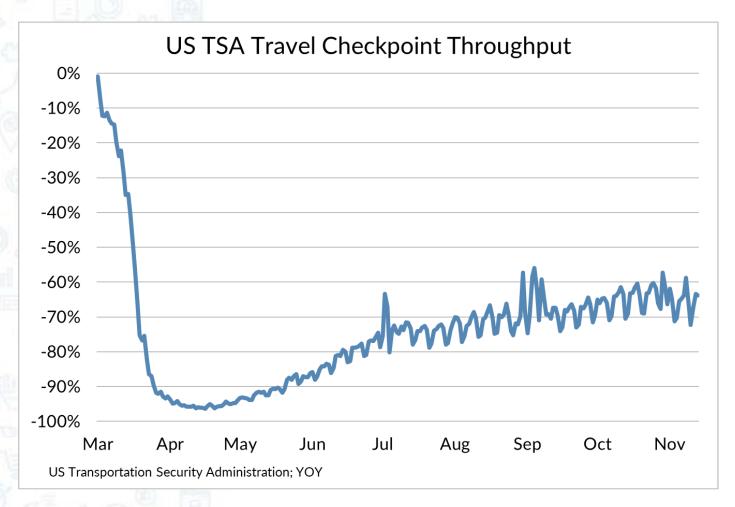




- RV sales up 24% year-over-year for June through September
- Hotel occupancy having trouble getting beyond 50%



key indicator: airline travel





assertions and opinions

The Only Certainty is Uncertainty

Lots of questions... with no way to predict the answers. There's no playbook.

Convenience & Cost Dominate

Companies that make it easy and make it cheap will stay in front.

We Are Pretty Resilient

"Normal" is a long way off, but America will figure out more ways to cope.

Uncle Sam May Be Less Accommodating

The election is over. But: food aid could remain a big deal.

"Too Much" Milk More Likely Than "Too Little"

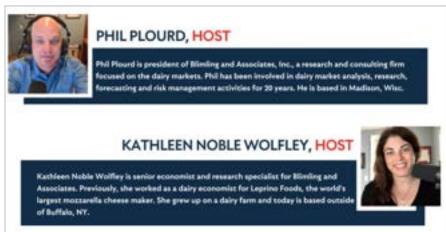
We have a lot o supply side momentum. That could be a problem.

Be Proactive, Not Reactive!

Lots of convenient tools to manage price risk. Some easy. Use them!

the dairy download podcast





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